

***National Commission on
Orthotic and Prosthetic Education (NCOPE)***

***POLICIES AND PROCEDURES
MANUAL***

Amended November 2016

Glossary of Abbreviations

ABC:	American Board for Certification in Orthotics, Prosthetics and Pedorthics
AAOP:	American Academy of Orthotists and Prosthetists
AOPA:	American Orthotic and Prosthetic Association
ASPA:	Association of Specialized and Professional Accreditors
BOC:	Board of Certification/Accreditation
BoD:	Board of Directors
CAAHEP:	Commission on Accreditation of Allied Health Education Programs
CAPE:	Committee on Accreditation of Pedorthic Education
CHEA:	Council for Higher Education Accreditation
CoA:	Committee on Accreditation (CAAHEP subgroup)
COPL	The Center for Orthotic and Prosthetic Learning
ED:	Executive Director
ISPO:	International Society for Prosthetics and Orthotics
NAAOP:	National Association for the Advancement of Orthotics and Prosthetics
NCOPE:	National Commission on Orthotic and Prosthetic Education
OPERF:	Orthotic and Prosthetic Education and Research Foundation
O&P:	Orthotics and Prosthetics
PFA	Pedorthic Footcare Association
ROSE:	Report of the On-Site Evaluation

NCOPE Policy Manual

Table of Contents:

SECTION I: Organization: General, Authority, Structure and Responsibility

1.0 General Principles and Policies

1.1 Mission of the NCOPE

1.2 Development of Policy and Procedures

1.3 Revisions of Policy and Procedures

2.0 NCOPE Governance: Structure and Responsibility

2.1 Basic Structure Statement

2.2 Board of Directors (BoD)

2.3 Executive Committee & Officers

2.4 CAAHEP/NCOPE

2.5 BoD Meetings

2.6 Miscellaneous Meetings

2.7 Ethical Standards of Practice

3.0 Office Management

3.1 Maintenance of records and files

3.2 ABC Management Agreement/Contract

3.3 Review of Management Contract

3.4 Executive Director (ED): Responsibilities & Annual Review

3.5 Whistleblower

3.6 Anti-fraud

3.7 Emergency and Non-Emergency Succession Plan

- 4.0 Financial Management**
 - 4.1 Budget Review**
 - 4.2 Financial Audit**
 - 4.3 Financial Reports**
 - 4.4 Expenses & Reimbursement**
 - 4.5 Internal System for Cash Flow**
 - 4.6 Finance Committee**
 - 4.7 Tax Form 990 Review**
 - 4.8 Issuing Payments**
 - 4.9 Investment Policy**
 - 4.10 Corporate Credit Cards**
 - 4.11 Protecting Sensitive Data**

SECTION II: Educational Programs (CAAHEP Sponsored)

- 1.0 Programs and their Standards**
 - 1.1 Ownership**
 - 1.2 Standards Review**
 - 1.3 Program Sponsorship – Satellite Campuses**
- 2.0 Recognition Statuses**
 - 2.1 Candidate for Accreditation**
 - 2.2 Initial Accreditation**
 - 2.3 Continuing Accreditation**
 - 2.4 Probationary Accreditation**
 - 2.5 Administrative Probation**
 - 2.6 Actions**

3.0 Accreditation Process

3.1 Application

3.2 Self-Study

3.3 Site Visit

3.4 Site Visit Team

3.5 Accreditation Recommendations

4.0 Maintenance of Accreditation

4.1 Comprehensive Review

4.2 Progress Reports

4.3 Focused Site Visits

4.4 Annual Reports

SECTION III: Educational Programs (NCOPE Sponsored)

1.0 Programs and their Curriculum and/or Standards

1.1 Residency Programs

1.2 Pedorthic Programs

2.0 Recognition Statuses

Section I: Organization: General, Authority, Structure and Responsibility

1.0 General Principles and Policies

1.1 Mission of the National Commission on Orthotic and Prosthetic Education (NCOPE)

NCOPE develops, implements, and assures compliance with standards for orthotic, prosthetic and pedorthic education through accreditation and approval processes that promote exemplary patient care.

Goals

- a. To promote exemplary patient care by ensuring high quality educational programs for future generations of orthotic, prosthetic and pedorthic professionals.
- b. To ensure that orthotic, prosthetic and pedorthic programs are comparable in quality and effectiveness by standardizing accreditation and approval processes according to thorough and comprehensive standards.
- c. To apply such standards consistently in the evaluation of educational programs.
- d. To establish and implement mechanisms for the development and continual improvement of residency programs.
- e. To continue to strengthen NCOPE staff resources in response to an expanding agenda and a changing health care environment.
- f. To manage, develop, and expand appropriate alliances.

1.2 Development of Policy and Procedures

The policies and procedures of NCOPE shall be developed and adopted in accordance with CAAHEP-established processes when appropriate for CAAHEP system functions. For NCOPE-sponsored activities and business, NCOPE shall establish additional policies and procedures as needed (see Section III).

1.3 Revisions of Policy and Procedures

The policies of NCOPE shall be reviewed at least every five years or earlier if needed. NCOPE staff shall be responsible for highlighting those policies which need review.

2.0 NCOPE Governance: Structure and Responsibility

2.1 Basic Structure Statement

NCOPE functions as a Committee on Accreditation (CoA) within the Committee on Accreditation of Allied Health Education Programs (CAAHEP) system, and adheres to the CAAHEP policies and procedures whenever relevant. The NCOPE will assure consistency in its policies and procedures with the CAAHEP policies and procedures.

The NCOPE organization and responsibilities are defined within the NCOPE Bylaws.

NCOPE is a 501(c)(3) tax exempt organization.

NCOPE's fiscal year shall begin as of January 1 of each year and end on December 31st.

2.2 Board of Directors (BoD)

Composition and Terms (include non-voting Executive Director.) – The NCOPE board of directors is a 12-member Commission. It is comprised of the Executive Director (non-voting) and representatives (voting) from the educational community, the O&P profession and the public via an open nominations process. These representatives include ABC-certified practitioners, O&P educators (curriculum specialists and administrators), and public members.

Selection and Appointment – These representatives are recruited via open nominations from trade associations, professional societies, consumer groups, or individual members or organizations of the profession. Each is appointed as a Commissioner by the current BoD membership as current member terms expire.

Each Commissioner serves a term of three (3) years and holds membership until the selection and qualification of his/her successor. All Commissioners may succeed themselves in office, but only so as to allow two (2) consecutive terms. The term of each Commissioner expires at the end of the fiscal year, December 31st.

Board Orientation – Each appointment to NCOPE's Board of Directors (BoD) will be provided a copy of the policy and procedure manual as well as meeting minutes from the past two years prior to the initial term. An on-site office visit may take place, with an orientation training that is presented by the NCOPE Chair and Executive Director.

2.3 Executive Committee/Officers

The Executive Committee is comprised of the Commission Officers and the Executive Director. Its responsibility is to coordinate the work of the board and acts in place of the board between board meetings as prescribed in the bylaws and as delegated by the board. The Executive Committee initiates strategic planning efforts and provides oversight for the strategic plan.

The officers of NCOPE BoD consist of a Chair, a Vice-Chair, a Secretary and a Treasurer.

The officers of this board are elected from among the Commissioners. The Chair position is a term of two (2) years. The Chair is limited to two (2) consecutive terms. The Vice-Chair, Secretary and Treasurer positions are elected annually, with no term limit.

Chair - The Chair is the principle officer of the Commission and under the direction of the Commissioners and has full charge of all activities of the Commission. He/She makes recommendations to the Commissioners from time to time as may seem to be wise, regarding any phase of the commission policy and administration. He/She will make all nominations or appointments to positions which are subject to approval by the commissioners. He/She shall preside at all meetings of the commissioners.

Vice-Chair - The Vice-Chair is the chief administrative officer of the Commission, who, under the direction of the Chair, supervises all activities of the commission and performs other duties as may be assigned to him/her by the Chair. In the absence or disability of the Chair, the Chair's duties will be performed by the Vice-Chair.

Secretary - The Secretary of the Commission shall keep the minutes of all the meetings; he/she will see that all notices required to be given by the Commission are duly given and served; he/she will see that the reports, statements and other documents are properly kept and filed; and he/she shall, in general, perform all duties pertaining to the office of the Secretary and such other duties as may be assigned to him/her by the Commission or the Chair.

Treasurer - The Treasurer shall be the chief financial officer of the Commission and will be responsible for and have general supervision over the financial affairs of the Commission, including the Finance Committee. He/She will perform such other duties as may be assigned to him/her by the Chair or the Commission.

Appointees - The Commission may, from time to time, in the absence of any one of the officers or at any other time, temporarily appoint another person or persons on behalf of the Commission to sign any document or attend any meeting in the place of an officer and this will be valid as if he/she is an officer.

Executive Director - The Executive Director shall be appointed by the BoD. He/she is a non-voting member of the board and his/her responsibilities are to manage the routine administrative and business functions of the Corporation.

2.4 CAAHEP/NCOPE

2.4.1. Sponsorship of NCOPE within the CAAHEP system

When a national professional organization believes that its membership has legitimate concerns about, and responsibilities for, the quality of personnel prepared in educational programs accredited by CAAHEP, the organization may petition NCOPE for approval to join them as a sponsoring organization.

CAAHEP's policy requires that all sponsoring organizations of NCOPE must become a Member within the CAAHEP system.

For those organizations wishing to petition NCOPE for sponsorship within the CAAHEP system, the following criteria must be met:

2.4.1.a – Must accept the current CAAHEP Standards and Guidelines;

2.4.1.b – Must demonstrate a significant relationship to the orthotist/prosthetist and/or technician level through organizational programmatic activities, which shall include continuing education courses/activities or administration of certification exams;

2.4.1.c – Must demonstrate a support of CAAHEP level education for a minimum of three years. This must include requiring CAAHEP level education as condition of membership or examination eligibility criteria.

2.4.1.d – Must have at least 40% of organization's board of directors possess a minimum of a bachelor's degree in O&P, post baccalaureate certificate in orthotics and/or prosthetics or a master's in O&P or be equivalent to ISPO category I.

2.4.2. Responsibilities of Sponsoring Organization

2.4.2 a – Participate and support CAAHEP;

2.4.2.b – Appoint a commissioner to CAAHEP that provides experience in

orthotics/prosthetics and Education and/or accreditation.;

2.4.2.c. –Have the commissioner attend the annual CAAHEP meeting. Duties as commissioner during these meetings may include approval of bylaws or amendments, mission, and vision statements, determination of new health science professions being recognized and accreditation activities as managed by CAAHEP;

2.4.2.d – Pay annual membership fee to CAAHEP;

2.4.2.e. – Participate in the evaluation, comments and adoption of the Standards and Guidelines when requested by NCOPE

2.4.3 NCOPE Commissioner to CAAHEP

Upon recommendation from the NCOPE Executive Committee, the NCOPE BoD shall elect a representative to serve as the CAAHEP Commissioner representing NCOPE (Sponsor Member of CAAHEP) at CAAHEP meetings. The CAAHEP commissioner position is a three (3) year term. This voting CAAHEP commissioner representative shall regularly attend the CAAHEP meetings, and provide a report of CAAHEP actions and activities to the NCOPE BoD.

2.4.4 NCOPE/CAAHEP Interpretation of Standard V.A.4.

The Standard specifies:

4. The sponsor must maintain, and make available to the public current and consistent summary of information about student/graduate achievement that includes the results of one or more of the outcomes assessments required in these **Standards**.

The sponsor should develop a suitable means of communicating to the communities of interest the achievement of students/graduates (e.g. through website or electronic or printed documents.)

NCOPE requires that all programs publish, preferably in a readily accessible place on their websites, at least the following outcome(s):

Orthotist/Prosthetist level employment data and Technician level graduation rates. The data to be published should be consistent with the most recent Annual Report filed by the program.

Principles that NCOPE understand and observes:

- The specifics of the format in which these data are published may be decided upon by the institution, consistent with its mission, and should not be dictated by NCOPE.
- While the preferred method of publication is through the program website, the Standard does allow alternative publications so the best we can do is “urge” that the website be the vehicle for publication.

2.5 Board of Directors Meetings

- 2.51 Attendance Policy – If a Board member anticipates being absent from a Board meeting, the individual will contact the Chair or Executive Director as to the reason. If the Board member has three notified or un-notified absences in a row, the Board member will be deemed to have resigned and the position declared vacant.
- 2.52 Regular meetings of the Commission are held twice every year. A separate meeting is regularly scheduled for the purpose of election of officers.
- 2.53 Notice of the regular meetings of the Commission will be in writing, signed by the Chair, Vice-Chair, Executive Director or Secretary and shall be given personally or sent to each Commissioner by mail, fax or email. Notice of special meetings may be given by telephone, in writing, email and/or fax.
- 2.54 In the case of regular meetings, notices will be issued at least thirty (30) calendar days prior to the date set for the meetings. In the case of changing the time and/or place of the meeting for the purpose of election of officers, notice will be made at least thirty (30) calendar days preceding the election meeting. In the case of other or special meetings, notices will be given at least ten (10) calendar days before the dates designated for the meetings.
- 2.55 Physical Arrangements – Staff will make accommodations for the NCOPE BoD meetings and committee meetings and communicate cut-off dates for room reservations to BoD members or committee members prior to contracting with the hotel.
- 2.56 Quorums and action by majority vote – A majority of the Commissioners in office is necessary to constitute a quorum for the transaction of business at any meeting of the commission, but a smaller number may adjourn a meeting to a later date. At least two (2) calendar days’ notice of such adjourned meeting shall be given.

Action by majority for the Commission is 50% plus one.

2.6 Miscellaneous Meetings

Special meetings of the Commission may be held by means of telephone conference. Participating in meeting by telephone or similar communication equipment will constitute presence in person.

2.7 Ethical Standards of Practice

2.71 NCOPE shall have a written Conflict-of-Interest policy. All volunteers and BoD members shall be required to annually sign and submit this form to the NCOPE office.

2.72 NCOPE shall have a written Confidentiality policy. All volunteers, BoD members and staff shall be required to annually sign and submit this form to the NCOPE office.

2.73 Code of Responsibility and Conduct. NCOPE's mission can only be realized through a common code of ethics upheld by our officers, board of directors, staff, educational and residency program staffs.

- We expect integrity, honesty, and trustworthiness in our work; courage in our decisions; and dedication to NCOPE's values and beliefs.
- We expect responsible action on behalf of the organization and are accountable and transparent to our constituents and to one another. We share information when appropriate without sacrificing confidentiality.
- We expect to be treated and to treat others with respect. We respect the opinions of and the differences among individuals.
- We expect fairness to be evident in our actions internally and externally. We are equitable in our decisions and mindful of their impact on other groups and people.
- We expect our actions to demonstrate our care for others and the O&P community as a whole. We care about the well-being of each other, the O&P community, and NCOPE.
- We expect that when sanctions have been made on an individual's certification and/or licensure or on a facility or institutional accreditation status that NCOPE must be notified. NCOPE reserves the right to seek additional information concerning the reason for the

sanctions to review if any Code of Responsibility and Conduct has been violated. NCOPE reserves the right to temporally suspend or revoke an accreditation status.

2.74 NCOPE shall follow a Due Process for complaints and personnel issues. This Due Process shall allow opportunity for all parties to present their complaint and any supporting documentation and for NCOPE to respond in a timely manner to the complaint. Unless addressed elsewhere, the BoD will make the final decision on all such matters.

2.75 CAAHEP requires that its accreditation procedures, and those of the NCOPE, be sensitive to the need to maintain confidentiality in the accreditation process while also disclosing certain information to serve and protect the public interest. In order to comply with this requirement, NCOPE shall hold as confidential the following documents and the information contained therein:

- Self-Study Report
- Site Visit Report
- All Progress and Annual Reports
- All correspondence between CAAHEP, NCOPE and the program which relates to the accreditation process (including the appeals process, if any).

3.0 Office Management

3.1 Maintenance of records and files

NCOPE will keep all records and files. Files and records will be kept based upon the adopted retention policy. NCOPE shall not provide confidential resident information to any third party, including state, county or local governmental agencies without a validly issued Virginia subpoena specifically requesting such documents."

3.2 ABC Management Agreement/Contract

The NCOPE will maintain a management agreement to receive certain administrative/personnel services from ABC. NCOPE will reimburse ABC for all direct and indirect costs associated with administering payroll on behalf of NCOPE employees, including but not limited to salary, payroll taxes, pension and insurance.

3.3 Review of Management CONTRACT

The management contract will be reviewed and accepted by NCOPE in accordance with the timetable stated in the contract.

3.4 Executive Director

3.41 NCOPE Executive Committee will contract with the Executive Director for his/her employment. The contract will be reviewed and negotiated based upon the agreed upon time identified in the contract. As Executive Director of NCOPE, Employee shall exercise all authority extended to his/her by the NCOPE BoD. This includes the following:

- Responsibility for managing the daily operations of the organization
- Directing the efforts of the NCOPE staff to ensure the BoD objectives are met
- Assumes responsibility for the financial integrity of the organization
- Works to ensure that programs of NCOPE are developed and implemented in accordance with the objectives of NCOPE.
- Works to develop and implement an ongoing accreditation program in accordance with the guidelines set forth by the board.
- Prepares and distributes an annual report regarding the NCOPE budget, status of the schools and the accreditation process.
- Establishes means and methods of communication and dialogue with other health related professions on all areas of NCOPE's interest.
- Performs such other duties as may be required from time to time.

3.42 The Annual Review for the Executive Director shall be an in-person meeting or phone conference conducted by member(s) of the Executive Committee. During the Annual Review, the Executive Committee will provide the Executive Director with a written list of goals for NCOPE for the coming year (the "NCOPE Goals"). The NCOPE Goals will be used, in part, to evaluate the Executive Director's performance during the next year.

3.5 Whistleblower

A whistleblower as defined by this policy is an employee of the National Commission on Orthotic and Prosthetic Education (NCOPE), who reports an activity that he/she, in good faith, considers to be illegal, dishonest, or unethical in connection with the finances or other aspects of NCOPE's operations. Any employee of NCOPE who knows or has a reasonable belief that persons associated with NCOPE plan to engage or have engaged in illegal, dishonest or unethical conduct in connection with the finances or other aspects of NCOPE's

operations should immediately file a complaint with the Executive Director, and/or any member of the Executive Committee, and/or NCOPE's outside general counsel. The whistleblower must exercise sound judgment to avoid baseless allegations. Any employee who intentionally files a false report of wrongdoing will be subject to discipline up to and including termination. The whistleblower is not responsible for investigating the activity or for determining fault or corrective measures; appropriate management officials are charged with these responsibilities. All reports of illegal and dishonest activities will be promptly submitted to NCOPE's Executive Committee which is responsible for investigating and coordinating corrective action. NCOPE will take appropriate action in response to any complaints, including, but not limited to, disciplinary action against any person who, in NCOPE's assessment, has engaged in misconduct and reporting such misconduct to the relevant civil or criminal authorities as required by law.

NCOPE will not knowingly, with the intent to retaliate, take any action harmful to any person, including interference with lawful employment or livelihood, for reporting a complaint in good faith pursuant to this policy or to law enforcement officers, governmental agencies or bodies, or persons with supervisory authority over the complainant. Likewise, there will be no punishment or other retaliation for providing information regarding a complaint in good faith to, or otherwise assisting in any investigation regarding a complaint conducted by, NCOPE, law enforcement officers, governmental agencies or bodies, or persons with supervisory authority over the complainant.

Employees with any questions regarding this policy should contact the Office Administrator or the Executive Director.

3.6 Anti-Fraud

The organization and its board, management, employees and volunteers must, at all times, comply with all ethical principles and policies of the organization and all laws and regulations governing the activities of the organization. The board accepts its responsibility to undertake all appropriate actions to prevent and detect fraud against the organization or that may be perpetrated by anyone associated with the organization.

3.7 Emergency/Non-Emergency Succession Plan

The Board of Directors has two policies in place. There are separate documents that provide greater detail, but the plans cover the following areas:

Non-Emergency:

- Guiding Principles
- Lines of Authority
- Emergency Backup Plan
- Board Action in the Event of Vacancy in the Executive Director Position
- Preparation Time Frame for Replacement of the Executive Director
- Role of the Outgoing Executive Director in Planned Transitions

- Initial Implementation of the Transition Plan
- NCOPE Commitment Regarding Diverse Candidates and Staff Leader Development

Emergency:

- Succession Plan in Event of a Temporary, Unplanned Absence: Short-Term (shorter than 3 months)
 - Authority and Compensation of the Acting Executive Director
 - Board Oversight
 - Communications Plan
 - Completion of Short-Term Emergency Succession Period
- Succession Plan in Event of a Temporary, Unplanned Absence: Long-Term (Longer than 3 months). Same as Short Term, but with the addition of:
 - The Executive Committee will give immediate consideration, in consultation with the Acting Executive Director, to temporarily filling the management position left vacant by the Acting Executive Director. This is in recognition of the fact that for a term of more than three months, it may not be reasonable to expect the Acting Executive Director to carry the duties of both positions. The position description of a temporary manager would focus on covering the priority areas in which the Acting Executive Director needs assistance.
- Succession Plan in Event of a Permanent Change in Executive Director

4.0 Financial Management

4.1 Budget Review

The NCOPE BoD will annually review and approve a budget jointly proposed by the Finance Committee and Executive Director on or before December 31st.

4.2 Financial Audit

The Executive Director will arrange for a full Audit of the accounting records every year. The results of these audits will be provided to the entire BoD for adoption.

4.3 Financial Reports

NCOPE financial reports will be provided monthly to the Finance Committee by the Executive Director.

4.4 Expenses/Reimbursement: BoD, Committee and Other Volunteers

- 4.41 General expenses incurred as a result of NCOPE business (travel, room, meals and miscellaneous) shall be reimbursed according to established policies provided on the NCOPE Expense Form. Reimbursement requests of expenses not specifically addressed on the Expense Form shall be reviewed individually for reimbursement.
- 4.42 NCOPE Expense Forms are to be submitted within 14 days of the date of completed travel. Reimbursement will be made for submitted Expense Forms within 30 days of submission to the NCOPE Office.
- 4.43 Mileage allowance of business-related travel shall be in accordance with the IRS allowable rate.
- 4.45 The NCOPE Expense Form shall be regularly reviewed and updated as necessary to reflect customary business reimbursement expenses (type and amount).
- 4.46 Upgrades of rooms and/or charges for additional persons shall be paid by the attendee.

4.5 Internal system for cash flow

- 4.51 The Executive Director of NCOPE is the only individual that has access and uses QuickBooks accounting program for NCOPE. It is password protected to enter the program. The Executive Director contracts and consults for services from an accounting company for assistance and guidance throughout the year to assure that proper accounting records are being utilized. Checks shall be printed using a computer software program and are password protected
- 4.52 All payables and receivables shall be reconciled by the 20th of each month for the previous month activity.
- 4.53 All checks are provided directly to NCOPE via mail. A copy of every check received for NCOPE services shall be made as backup prior to the deposit.
- 4.54 All bills shall be entered by the Executive Director.
- 4.55 All reimbursement approvals for Commission and committee members shall be made by the Executive Director. Staff reimbursement shall be approved by the Executive Director. The Executive Director's expense reimbursements shall be approved by NCOPE's Treasurer.

- 4.56 The Treasurer for NCOPE shall review, open and sign off on all monthly bank statements. He/She shall also review and sign off on all credit card bills.

4.6 Finance Committee

- 4.61 The Finance Committee shall be responsible for regular quarterly review of NCOPE's investments, with periodic reporting to the BoD and monthly review of income and expense statements.
- 4.62 The NCOPE Treasurer shall be a standing member and serve as Chair of the Finance Committee. The Executive Director shall be a standing member.
- 4.63 The Finance Committee shall annually prepare a proposed budget, to be submitted to the BoD for review and adoption.

4.7 Tax Form 990 Review

The BoD shall review the prepared Tax Form 990 prior to submission to the IRS.

4.8 Issuing Payments

NCOPE payments/checks for any amount up to \$2,500 require one signature and amounts in excess of \$2,500.00 require two signatures. Authorized Signatories on NCOPE's accounts shall be the Executive Director, the Treasurer and an ABC staff member.

4.9 Investment Policy

NCOPE is responsible for implementing the NCOPE's Cash Reserve Plan.

PURPOSE

The purpose of this investment policy is set forth by the Board of Directors in order to:

1. Define and assign the responsibilities of all involved parties.
2. Establish a clear understanding for all involved parties of the investment goals and objectives for plan assets.
3. Offer guidance and limitations to all investment managers regarding the investment of plan assets.
4. Establish a basis for evaluating investment results.

Greater detail focusing on the following is found in a separate document with greater detail:

- GENERAL INVESTMENT PRINCIPLES

- INVESTMENT OBJECTIVES
- SPECIFIC INVESTMENT GOALS
- LIQUIDITY
- INVESTMENT GUIDELINES
 - Stock Exchanges
 - Prohibited Assets
 - Prohibited Transactions
- ASSET ALLOCATION GUIDELINES
- DIVERSIFICATION FOR INVESTMENT MANAGERS
- GUIDELINES FOR FIXED INCOME AND CASH EQUIVALENTS
- SELECTION OF INVESTMENT MANAGERS
- PERFORMANCE REVIEW AND EVALUATION

4.10 Corporate Credit Cards/Allowable Uses

The company credit card can be used for business purchases, such as office supplies, travel expenses and company dinners. Any expense that is directly related to doing business can be placed on the card.

Prohibited Uses

The card should not be used for personal purchases, such as home utility bills, employee/volunteers car payments or vacations. Any purchase that is not directly related to business use should be prohibited, unless express permission from the executive director or board member.

Internal Controls

The use of the credit card is monitored on a regular basis. The card usage is reconciled with its monthly statement, and any discrepancies should be investigated immediately. Employees/volunteers should be required to submit receipts for the usage of the card assigned to them.

4.11 Protecting Sensitive Data

As an organization that accepts and processes payments via credit card, it is important that NCOPE and its employees follow the required steps to protect the information that is provided to us on a daily basis. NCOPE will uphold the standards put in place by the PCI Data Security Standard Council and act responsibly when handling sensitive data. The following steps have been taken:

- Once payment form with a credit card number has been processed and confirmation of payment is received, employees will block out the credit card number and the CCV code (if provided) with a black marker.
- NCOPE will not collect full Social Security numbers (SSN) for resident registrations but can only ask for the last 4 digits.
- If ever someone emails credit card information, whether direction in the mail or in an application attachment, the first thing to do is advise the individual that it is not a safe practice and should not send that information via email. The second this is to print out the attachment and delete the email from your inbox and deleted items folder.
- If unable to process a credit card payment form prior to leaving the office, the item is placed in a secured (locked) location

SECTION II: Educational Programs (CAAHEP Sponsored)

1.0 Programs and Educational *Standards*

Standards: NCOPE is responsible for developing and periodically revising the CAAHEP Accreditation *Standards*, the minimum standards of quality used in accrediting programs that prepare individuals to enter the O&P profession. These *Standards* are the minimum requirements to which an accredited program is held accountable, and include fair business practices, ethical standards, due process and fair educational practices and outcome measures.

- a) Orthotist/Prosthetist Practitioner *Standards*
- b) Orthotic and Prosthetic Technician *Standards*

1.1 Ownership: *Standards* are the legal property of CAAHEP.

1.2 Review: *Standards* review shall be done at least once every five (5) years, shall maintain compliance with CAAHEP policy, and shall maintain congruence between the educational preparation of students and the accepted state of practice for the discipline.

1.3 Program Sponsorship – Satellite Campuses: Separate programs conducted by a single sponsor are considered individual programs and require individual accreditation. If an institution which sponsors an accredited program initiates a similar program in which all or the majority of instruction occurs at another location, the new program will not be subsumed under the accreditation of the existing program but must be accredited as a separate entity.

1.4 Program Types: Programs shall be held to compliance of the *Standards*, regardless of the type or delivery mode: classroom, blended learning (classroom and online) or distance delivery (interactive television or online).

2.0 Recognition Statuses & Actions

NCOPE shall periodically review a program's compliance with the *Standards* and forward a recommendation to CAAHEP. CAAHEP shall award the accreditation status.

Accreditation Statuses:

2.1 Candidate for Accreditation: Candidate for Accreditation is a pre-accreditation status whose purpose is to recognize programs that are seeking accreditation status and are in process of *Standards* compliance. It establishes a formal, publicly recognized relationship with NCOPE that

helps assure that the institution develops an O&P program with adequate planning and with the necessary resources (e.g., leadership, faculty, physical plant, budget, clinical education sites).

Attainment of Candidate for Accreditation status does not assure accreditation by CAAHEP. This is a preliminary status that is granted by NCOPE; it is not a recognized CAAHEP accreditation status. It shall be granted by NCOPE for a time period not to exceed two years.

- 2.2 Initial Accreditation:** The first status of accreditation shall be granted to a program for a period no longer than five years. At any point during the initial accreditation period, a program may be recommended for continuing accreditation or, if warranted, for probationary accreditation. If no recommendation is forthcoming, the Initial Accreditation will automatically expire.
- 2.3 Continuing Accreditation:** It is granted to a program when it is re-evaluated at specified intervals. It does not expire. It shall remain as the status until a recommendation is forwarded to CAAHEP.
- 2.4 Probationary Accreditation:** It is a temporary status of accreditation imposed when a program does not continue to meet accreditation *Standards* but should be able to meet them within the specified time. This status shall remain as the status until a recommendation is forwarded to CAAHEP.
- 2.5 Administrative Probation:** It is a temporary status of accreditation imposed when a program has not complied with administrative requirements (see *Standards*). In addition to those requirements stated in the *Standards*, it also includes non-payment of fees (CAAHEP and/or NCOPE fees). NCOPE shall notify CAAHEP to place a program on administrative probation when NCOPE fees have not been paid or other administrative requirements have not been met.
- 2.6 Actions:** These actions result in no recognized accreditation status.

Withhold – is an action taken when a program seeking initial accreditation is not in compliance with the accreditation *Standards*.

Withdrawal of Accreditation - is an action taken when a program is no longer in compliance with the accreditation *Standards*.

3.0 Accreditation Process

- 3.1 Application:** CAAHEP requires that a program complete an application form indicating that the program is seeking accreditation. Programs must

periodically submit a self-study report and on-site visit to obtain and maintain accreditation. Review of applications and self-studies shall be performed by the Self-Study Review Committee. Programs and committees must use the NCOPE Accreditation Management System for the accreditation service.

3.2 Self-Study: The self-study will be completed by using the NCOPE AMS system. The self-study review committee will review the submitted self-study by using the NCOPE AMS system.

3.3 Site Visit:

3.31 Purpose: The site visit shall be conducted to verify the factual statements within the Self-Study. This shall include review of program documents referenced within the Self-Study, interviews with program personnel, students, graduates and clinical affiliations, and inspection of institutional facilities (offices, classrooms, labs, resources and support services).

3.32 Length: The site visit shall be 1½ to two business days for each program being considered for accreditation. For sites in which multiple-delivery modes are offered, NCOPE shall determine a length appropriate to adequately perform responsibilities for each program under consideration.

3.4 Site Visit Team:

3.41 Composition: A team of three (3) individuals shall conduct each program evaluation for O&P Practitioner level and O&P Technician level. The composition of the team shall be as follows:

- Educator (non-O&P certified/registered)
- O&P Practitioner/Educator
- O&P Practitioner (non-educator)
- NCOPE staff member that meets the qualifications

3.42 Qualifications: Site visitors shall be qualified by education and experience to evaluate the learning concentrations for which the program is seeking accreditation.

- At least one site visitor will be appropriately credentialed and have experience with O&P education and accreditation.

- The second site visitor may be qualified by other experience and education in allied health.
- All should have received and attended some type of site visitor training course.

3.43 Responsibilities: In addition to the verification of the Self-Study, the site visit team shall receive specific, written instructions from the Self-Study Review Committee to provide a narrative response to each of the Committee Reviewers' issues of concern. Completion of the Report of the On-Site Visit shall be submitted completed on the NCOPE AMS within one (1) week of the site visit.

3.44 Site Visitor Evaluation:

Site Visitors shall be evaluated using the post-visit questionnaires. Staff will review all of the questionnaires, and maintain the Post Site Visit Questionnaire Tally Sheet. The staff will note which program site visits resulted in an unfavorable response for a site visitor, defined as any "no" answer at all, and/or any score less than "3". Staff will forward copies of unfavorable post-visit questionnaires to the Chair as they become available, along with any summaries of phone conversations that occur regarding a program's site visit and site visitors, the findings letter and the response letter for that program. Staff will also include these materials, and copies of the unfavorable questionnaires, with the tally sheet in the meeting binder for discussion at the next scheduled NCOPE meeting. For adverse evaluations, the BoD shall consider the following actions: maintaining or retiring a site visitor, notifying the site visitor of the noted problems, or providing the site visitor with a copy of the questionnaire. No site visitor will be contacted without first obtaining authorization from the program generating the unfavorable questionnaire.

3.5 Accreditation Recommendations: The BoD shall review the on-site visit report submitted by the Site Visit Team. Upon review and consideration, the BoD shall forward an accreditation recommendation to CAAHEP for practitioner level programs and for technician level programs. Actual accreditation status is awarded by CAAHEP.

4.0 Maintenance of Accreditation

Review activities and regular reports shall be requirements of maintaining accreditation.

- 4.1 Comprehensive Review:** Educational programs shall regularly undergo a comprehensive review to assure that the program continues to be in compliance with the *Standards*. This review shall include a complete Self-Study and a Site Visit. The time between comprehensive reviews shall not exceed five (5) years. Expenses for this visit shall be charged back to the program.
- 4.2 Progress Reports:** Progress reports shall be required by NCOPE whenever a program is not in full compliance with the *Standards* and compliance can be demonstrated by providing documentation. The required documentation and deadline for the Progress Report shall be individualized for each program, dependent on the *Standard(s)* that is/are not in compliance.
- 4.3 Focused Site Visits:** Focused Site Visits shall be required by NCOPE whenever a program is not in full compliance with the *Standards* and compliance cannot be demonstrated with documentation alone (facilities, interviews, etc.) The number of visitors, length of visit, and Standard to be reviewed shall be individualized for each program, dependent on the *Standard(s)* that is/are not in compliance. Expenses for this visit shall be charged back to the program.
- 4.4 Annual Reports:** Each program shall be required to submit the NCOPE Annual Report by the specified deadline. Failure to do so may result in Administrative Probation. Staff shall screen the Annual Report for completion and for any possible noncompliance with *Standards*. The staff shall forward these Annual Reports to the Chair for further review. The Chair shall submit to the BoD any Annual Report of a program with noncompliance concerns. Upon review and consideration, the BoD shall determine if no action is needed or if a Progress Report, Focused Site Visit, Comprehensive Review or Adverse Accreditation recommendation may be warranted.

SECTION III: Educational Programs (NCOPE Sponsored)

1.0 Programs and Educational *Standards*

1.1 Residency Programs

The purpose of Residency Programs is to provide an opportunity for graduates of a CAAHEP-accredited O&P program to obtain a clinical education experience, in

a supervised setting. The Residency Program is a 12-month or 18-month, structured experience that complies with the NCOPE Residency *Standards*. It is during the residency program that individuals gain the clinical training and experience needed to balance their primary education with experience to generate the best practitioner possible. Residency Programs are developed and accredited by NCOPE. NCOPE shall be responsible for monitoring and maintaining the requirements of Residency Programs and the Residency sites.

Residency Site: An application and fee are required for becoming an accredited site. Facility and staff requirements of the site shall be met (see the Residency Program Policies Manual) prior to a Resident beginning the O&P experience. Residency Site Accreditation is for three (3) years. Sites will use the on-line application to submit their application for consideration and review by NCOPE for accreditation.

A new application and fee will be required if the residency program changes accreditation agencies at any time during their NCOPE residency accreditation cycle.

Residency Director/Mentor: An on-site supervisor for the residency experience shall be provided by the facility. This individual shall meet qualification requirements (see the Residency Program Standards) that include credentialing. The Residency Director and mentor shall be considered a staff of NCOPE and shall be held to Section I. 2.7 Ethical Standards of Practice.

Resident: The Resident shall be a graduate of a CAAHEP-accredited program, complete application registration form and pay the fee prior to beginning the residency experience. The Resident shall meet the requirements for completion of the Residency experience (see the Residency Program Standards) at which time NCOPE shall award the Certificate of Residency Completion. All information that is submitted to NCOPE, including photographs, may be provided to law enforcement agencies, and state, county and/or local governmental agencies upon their request and at the discretion of NCOPE.

Switching Residency Tracks	
Switching from Clinical Track to Research & Development Track	Switching from Research & Development Track to Clinical Track
Request from director of accredited residency program must send the request within 90 days or no later than the first quarter of residency.	Request from director of accredited residency program must send the request within 90 days or no later than the first quarter of residency.
Site must have indicated in application of accreditation that track can be	Site must have indicated in application of accreditation that track can be accommodated

accommodated	
<i>Hanger residents: NRP director and administrator will be notified of requests.</i>	

Switching Residency Tracks	
Switching from 12 to 18 month <ul style="list-style-type: none"> Request from director of accredited residency program must send the request within 30 days of the residents start date (NO VERBAL REQUESTS WILL BE ACCEPTED) 	Switching from 12 month to 18 month <ul style="list-style-type: none"> Request from director of accredited residency program must send the request within 30 days of the residents start date (NO VERBAL REQUESTS WILL BE ACCEPTED)
Explanation/Request to include a plan of action as to how the resident will receive exposure to clinical competencies related to the appropriate devices/procedures for a combined residency program.	Explanation/Request to include a plan of action as to how the resident will receive exposure to clinical competencies related to the appropriate devices/procedures for a combined residency program.
NCOPE will accept requests via email, fax and US Mail	NCOPE will accept requests via email, fax and US Mail
<i>Submitting a request does not mean request is “approved”</i> Request will be reviewed for decision by NCOPE staff or if necessary, Residency Director’s Committee <i>*NCOPE Board of Director’s</i>	<i>Submitting a request does not mean request is “approved”</i> Request will be reviewed for decision by NCOPE staff or if necessary, Residency Director’s Committee <i>*NCOPE Board of Director’s</i>
NCOPE will reply with decision within 10 business days	NCOPE will reply with decision within 10 business days.
Resident’s program will not be placed on hold during the time the request is being reviewed.	Resident’s program will not be placed on hold during the time the request is being reviewed.
<i>Hanger residents: NRP director and administrator will be notified of requests.</i>	

Switching from one residency site to another	
If departure or switch is due to a residents own choice/decision. The resident must submit a Notification of Incomplete Residency Form to NCOPE	If departure or switch is due to the sites choice/decision (such as termination) the residency director must submit a Notification of Incomplete Residency Form to NCOPE
Residency will be placed “on hold” as of the last day of work indicated on the form. <ul style="list-style-type: none"> A residency may remain on hold no more than a period of one- 	Residency will be placed “on hold” as of the last day of work indicated on the form. <ul style="list-style-type: none"> A residency may remain on hold no more than a period of one-year before a resident must start over. If starting over,

year before a resident must start over. If starting over, applicable registration fees will apply.	applicable registration fees will apply.
Resident is required to submit a new registration form. Resident must adhere to the NCOPE registration policy. In order not to start over, a resident must have complete evaluation forms and assignments corresponding with the time spent in residency to ensure time-spent in residency is verifiable and accounted for.	Resident is required to submit a new registration form. Resident must adhere to the NCOPE registration policy. In order not to start over, a resident must have complete evaluation forms and assignments corresponding with the time spent in residency to ensure time-spent in residency is verifiable and accounted for.
<p>NCOPE Admin</p> <ul style="list-style-type: none"> • Audit on residency NetForum record • Audit on patient encounters • Fees refunded or invoice generated appropriately 	<p>NCOPE Admin</p> <ul style="list-style-type: none"> • Audit on residency NetForum record • Audit on patient encounters • Fees refunded or invoice generated appropriately
<i>Hanger residents: NRP director and administrator will be notified of requests.</i>	

Re-Activating a Residency	
Re-Activating a 12-month discipline residency	Re-Activating a 18-month residency
<p>A resident has 24 months to complete a 12-month residency program. If at the time the resident registered, it was indicated the residency is “part-time” a resident will have 36 months to complete a residency program.</p> <ul style="list-style-type: none"> • If a resident has not completed a residency within 24 months (or 36 months for part-time), the resident must start over and re-register with NCOPE. • Applicable registration fees apply. • A residency may remain on hold no more than a period of one-year before a resident must start over. If starting over, applicable registration fees will apply. • The residency must have been placed on hold at the request of the resident 	<p>A resident has 36 months to complete an 18-month dual residency program. If at the time of registration, it was indicated the residency is “part time” a resident will have 45 months to complete a dual residency program.</p> <ul style="list-style-type: none"> • If a resident has not completed a residency within 36 months or 45 months if part-time), the resident must start over and re-register with NCOPE. • Applicable registration fees apply. • A residency may remain on hold no more than a period of one-year before a resident must start over. If starting over, applicable registration fees will apply. • The residency must have been placed on hold at the request of the resident

Site must have indicated in application of accreditation that track can be accommodated	Site must have indicated in application of accreditation that track can be accommodated
<i>Hanger residents: NRP director and administrator will be notified of requests.</i>	

Residency Standards: NCOPE shall be responsible for the development and periodic review of *Residency Standards* that establish the minimum requirements necessary for providing an O&P clinical experience that prepares the O&P graduate to be a qualified practitioner. Residents and Residency sites must meet the NCOPE Residency Standards (requirements). Residents that are unsuccessful at a residency program will not be listed as successfully completing an NCOPE program and therefore would be unable to sit for a certification exam. Under no circumstances does NCOPE act as an arbitrator between the residency program and the resident (student) when they are being deemed incompetent or unsuccessful with the completion of the program.

Residency Program Site Visits:

Definitions.

- 1.1 Appeal Request: A written request to appeal the Residency Review Committee's or NCOPE Board of Director's decision by a Residency Program in accordance with Articles V and VI of these Rules and Procedures.
- 1.2 Application: An NCOPE Residency Accreditation Application.
- 1.3 Board: The Board of Directors of NCOPE.
- 1.4 Executive Director: The Executive Director of NCOPE.
- 1.5 Director of Residency Program Services: The manager of NCOPE's residency program services.
- 1.6 Residency Review Committee: Committee comprised of credentialed individuals that have served as residency directors and/or mentors.
- 1.7 Improper Conduct: Conduct that violates the Residency Standards.
- 1.8 NCOPE: The National Commission on Orthotic and Prosthetic Education.
- 1.9 Residency Program: An orthotic and/or prosthetic resident program that is either: (i) applying for NCOPE accreditation; or (ii) currently an NCOPE accredited residency program.
- 1.10 Residency Standards: The NCOPE Standards for Accreditation for

Orthotics and Prosthetic Residency Program

1.11 Rules and Procedures: These Rules and Procedures Regarding Resident Site Visits.

1.12 Site Visit: An unannounced visit to the Residency Program to determine whether the Residency Program meets the Residency Standards.

1.11 Site Visit Team: A group individuals that are selected by NCOPE's executive committee to conduct Site Visits of Residency Programs. Purposes, Authority, and Structure of the Site Visit Team.

2.1 Purposes. The purposes of the Site Visit Team are:

A.To conduct a Site Visit with a Residency Program under review by NCOPE.

B.To serve as the fact finding arm of NCOPE.

C.To provide a report to NCOPE summarizing the results of the Site Visit and set forth any deficiencies of the Residency Program.

2.2 Authority. The authority of the Site Visit Team is to:

A. Conduct a Site Visit of a Residency Program to determine if such Residency Program is in compliance with the Residency Standards. The Site Visit Team will investigate the Residency Program using any reasonable method, including without limitation, interviewing Residency Program employees and students and reviewing relevant Residency Site information and documentation.

B. Prepare a Site Visit Report for the Residency Review Committee.

C. Conduct all Site Visits in a manner and atmosphere free of discrimination based on race, color, gender, age, sexual orientation, ethnicity, national origin, religion, disability, and marital status, as defined and prohibited by applicable law.

D.Perform other tasks commensurate with the Site Visit Team's purposes as requested by the Board.

2.3 Structure.

A. Composition. The Site Visit Team shall consist of at least one credentialed individual that has served as a residency director. Members, which shall include, but not be limited to, professionals in the

field of orthotics and prosthetics residency education.

- B. Conflict of Interest. No individual shall be a Site Visit Team member if such person sufficiently knows an officer, owner or employee of the Applicant, is in direct competition with the Applicant, or otherwise should be excluded from the Site Visit Team due to an existing or potential conflict of interest.

III. Events That May Trigger NCOPE Site Visits.

3.1 Action Taken Against the Residency Program. In the event the Residency Program's NCOPE accreditation is revoked due to the Residency Program's failure to abide by the Residency Standards, NCOPE may conduct a Site Visit of the Residency Program prior to making a determination whether to once again accredit the Residency Program.

Application Irregularities. In the event that a Residency Program's Application contains erroneous, conflicting, or irregular information, NCOPE may decide to conduct a Site Visit of the Residency Program.

3.3 Comprehensive O&P Accreditor Changes. In the event that a Residency Program is already accredited as a residency program and they change the O&P comprehensive accreditation agency and submission of a new application is received and reviewed, NCOPE may decide to conduct a Site Visit of the Residency Program.

3.4 Receipt of Formal complaints. In the event that NCOPE receives a written formal complaint about a Residency Program, NCOPE may decide to conduct a Site Visit of the Residency Program.

3.5 Application Review. Within forty-five (45) days of receiving a complete Application, NCOPE shall evaluate the Application. If it is determined that a Site Visit is required, NCOPE will notify the Applicant in writing that a Site Visit will be conducted. NCOPE shall have ninety (90) days from the date of this notification to perform the Site Visit. In the event the Application is modified by the Applicant, or the Applicant submits a new Application prior to the Site Visit, the Site Visit may be delayed to give NCOPE additional time to review the new information. NCOPE shall then have ninety (90) days from the date NCOPE receives the new or amended Application to conduct the Site Visit. All Site Visits shall be unannounced. However, NCOPE shall provide the Applicant with a three (3) week timeframe in which the Site Visit shall be conducted.

IV. Site Visit Procedure

4.1 Timing-, Interviews and Documentation. A Site Visit will usually be conducted over a period of two (2) consecutive days, though the Site Visit may

be extended if additional information is needed. The Site Visit Team may interview the owners, officers, employees and residents of a Residency Program. Additionally, it may review the Residency Programs mission statement, resident agreements, policies, resident attendance records, insurance and resident benefits, requirements for residency completion, non-competition agreements, evidence of maintenance of patient logs, program requirements, safety policies, facilities and equipment, affiliate agreements, and any other information the Site Visit Team reasonably requests to determine if the Residency Program is adhering to the Residency Standards. Residency Program's failure to provide any requested information may be taken into consideration by NCOPE.

4.2 Report to the Residency Review Committee. Upon the completion of the Site Visit, the Site Visit Team shall submit a written report of the Site Visit to the Residency Review Committee. The report must include the names of the Site Visit members who participated in the investigation, the facts of the situation that gave rise to the Site Visit, a description of violations of the Residency Standards. Within forty-five (45) days of receiving the report, the Residency Review Committee shall review the report.

4.3 Expenses. The expense of the Site Visit would be the responsibility of the Residency Program.

Disposition

V. Disposition

5.1 Action regarding Residency Programs. Upon the receipt and acceptance of the Site Visit Team's report, the Residency Review Committee shall review the relevant information, and take one (1) or more of the following actions, as appropriate:

A. approve the NCOPE accreditation of the Residency Program;

B. issuance of a Notice of Deficiency setting forth corrective actions the Residency Program must take in order to become accredited;

C. permanent revocation of Residency Program's accreditation;

D. denial of Residency Program's application;

E. such other action as it deems appropriate.

5.2 Notice of Action. The Executive Director or Director of Residency Program shall provide written notice of the Residency Review Committee's decision within fifteen (15) days of the Residency Review Committee's review or

meeting. The notice shall include a brief description of the reasons for the action, the Residency Standards violated, and information about the process for appealing the Residency Review Committee's action.

5.3 Requests for Appeal. Residency Program shall have thirty (30) days from the date of the written notice to file a written Appeal Request. The Appeal Request shall be sent to the Executive Director by certified mail, overnight express mail, or such other delivery methods containing written verification of its delivery. By requesting an appeal, the Residency Program agrees to be bound by the provisions of these Rules and Procedures in all matters relating thereto. The Executive Director shall notify the Chair of the Board about the Appeal Request.

5.4 Waiver by Failure to Request an Appeal. Absent extraordinary circumstances, in the event that a Residency Program fails to properly submit the Appeal Request within the time and manner specified in Section 5.3, the Residency Review Committee shall be deemed to have waived the right to such appeal. NCOPE's action shall thereupon be final.

VI. Appeal Procedure.

6.1 Requirements of an Appeal Request. Residency Program must include in its written Appeal Request proof that the: (1) violations found by the Residency Review Committee lack a factual basis, and/or (2) resulting sanction, the basis of the Residency Review Committee's decision, or the conclusions drawn therefrom are arbitrary, unreasonable, or capricious. The Appeal Request must include all evidence that is to be considered by the Board. All such evidence must be new and different than the evidence considered by the Residency Review Committee and must set forth adequate reasons why such evidence was not provided to the Site Visit Team. If the Appeal Request does not adequately address one or both of these requirements, the Appeal Request will be denied and the Residency Review Committee's decision will be final.

6.2 Granting of an Appeal Request. Upon the receipt of the Appeal Request, the Executive Director shall deliver it to the Board for consideration. Within thirty (30) days from the Executive Director's receipt of the Appeal Request, and after consultation with NCOPE's legal counsel, the Board shall determine if the Appeal Request meets the requirements set forth in Section 6.1. If the Board determines that the Appeal Request is not likely to meet the requirements for Section 6.1, the Residency Review Committee's decision shall be final. Within five (5) days from the Board's determination, the Executive Director shall notify the Residency Program.

6.3 Board Restrictions. No member of the Board who served on the Site Visit Team shall review the Appeal Request. Board members voting on this Appeal shall not be in direct economic competition with the Residency Program

requesting the appeal or otherwise should be recused due to an existing or potential conflict of interest.

6.4 Attendance. The Board's review of the Appeal Request may be conducted in person, by telephone conference or similar communications equipment allowing all persons participating in the meeting to hear each other at the same time. The Board Panel may allow the Residency Program's representative to attend on a case-by-case basis.

6.5 Burden of Proof. The Board Panel shall reverse, remand or modify the Residency Review Committee's recommended sanction only in the event that the written Appeal Request shows, by clear and convincing evidence, that the grounds for the Residency Review Committee's sanction lack a factual basis or that such bases or the conclusion drawn therefrom are arbitrary, unreasonable, or capricious.

6.6 Board Deliberations. After reviewing the Appeal Request, the Board shall conduct its deliberations. Upon the conclusion of those deliberations, the appellate review shall be declared finally adjourned.

6.7 Board Decision. Within fifteen (15) days from the date of the consideration of the Appeal Request, the Board shall notify the Executive Director, in writing, of its decision and action. The Board's decision is final and cannot be appealed. The Executive Director shall provide the Residency Program with written notification of the Board's decision.

1.2 Pedorthic Programs

The purpose of Pedorthic Educational Programs is to provide formal education to prepare a health care professional who is specifically educated and trained to manage comprehensive pedorthic patient care. NCOPE shall be responsible for the accreditation recognition of Pedorthics Programs, and the periodic review of the *Pedorthics Education Standards*.

Committee on Accreditation of Pedorthic Education (CAPE): A Committee of NCOPE, CAPE shall collaborate with NCOPE to establish, maintain and promote the *Pedorthic Education Standards* and the *Core Curriculum Guide for Pedorthics*.

Pedorthic Education Standards: NCOPE and CAPE shall cooperate to establish, maintain and promote appropriate standards of quality for educational programs in pedorthics. These *Standards* shall be used for the development, evaluation, and self-analysis of pedorthic programs. On-site review teams shall also assist in the evaluation of a program's relative compliance with the accreditation *Standards*. *Pedorthic Education Standards* shall be regularly reviewed, at least once every five (5) years.

Core Curriculum Guide for Pedorthics: This shall be a document that describes the educational curriculum that accredited programs must offer to their students. This Guide shall be a component of the Pedorthic Education Standards and shall be regularly reviewed, at least once every five (5) years.

Listing of Policy Documents

1. **NCOPE Bylaws** - [Bylaws - Amended 2014](#)
2. **CAAHEP Documents**
 - a. CAAHEP Policy & Procedure Manual - [2016 CAAHEP Policy Manual](#)
 - b. CAAHEP Orthotist/Prosthetist Master Standards - [Master's Standards](#)
 - c. CAAHEP Technician Standards - [Technician Standards](#)
 - d. CAAHEP Appeal Process - [Appeal Process](#)
3. **NCOPE Documents**
 - a. **Governance Documents**
 - i. [Mission Statement](#) - [NCOPE Mission Statement](#)
 - ii. [Conflict of Interest](#) - [NCOPE Conflict of Interest](#)
 - iii. [Confidentiality Statement](#) - [NCOPE Confidentiality Statement](#)
 - iv. [Operations Agreement with ABC](#) – maintained in the office of the ED
 - v. [ED employment contract](#) – maintained in the office of NCOPE and NCOPE's lawyers office
 - vi. [Whistleblower](#) – identified in the Policy Manual as well as maintained in office of NCOPE
 - vii. [Anti-fraud](#) – identified in the policy manual as well as maintained in the office of NCOPE
 - viii. [Financial Audit](#) – maintained in NCOPE office as well as 990 tax forms on-line at [NCOPE information on Guide Star](#)
 - ix. [Expense forms](#) - [NCOPE Expense Form](#)
 - x. [Accreditation Information](#) –
 1. [NCOPE's Accreditation Management System](#)
 2. Self-study reference material for master's level for orthotist/prosthetist- [Master's Level Self-study](#)
 3. Self-study reference material for technician level - [Technician Self-Study](#)
 4. Candidacy Policy - [Candidacy Policy](#)
 - b. **Pedorthic Standards**
 - i. [Pedorthic Standards](#)
 - ii. [Core Curriculum](#) - [Pedorthic Core Curriculum Guide](#)
 - c. **Residency Standards**
 - i. [Orthotist/Prosthetist](#) - [Residency Standards](#)